



DEPARTMENT OF DEFENSE  
UNITED STATES STRATEGIC COMMAND

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by Hans M. Kristensen

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MEMORANDUM FOR THE USSTRATCOM JOINT FUNCTIONAL COMPONENT  
COMMANDER FOR SPACE AND GLOBAL STRIKE

Subject: Joint Functional Component for Space and Global Strike - Implementation Directive

1. In order to further operationalize assigned missions, and focus Headquarters, United States Strategic Command (USSTRATCOM) on strategic-level integration and advocacy of Unified Command Plan assigned missions, I intend to delegate authority for operational and tactical level planning, force execution, and day-to-day management of forces to Joint Functional Component Commands (JFCC).

2. Accordingly, I have established a Joint Functional Component Command for Space and Global Strike (JFCC S&GS) to optimize planning, execution, and force management, as directed by Headquarters, USSTRATCOM, of the assigned missions of deterring attacks against the United States, its territories, possessions, and bases, and employing appropriate forces should deterrence fail, and coordinating global strike operations, space operations, and activities at the Joint Information Operations Center (JIOC) that support those operations.

3. **JFCC S&GS CONCEPT:** As directed by Commander, USSTRATCOM, the JFCC S&GS will integrate all elements of military power as it conducts, plans, and presents global strike effects. The JFCC S&GS will direct the continuous planning and execution of assigned space operation missions. When tasked, the JFCC S&GS will execute global strike operations in support of approved courses of action (COAs). In close coordination with the headquarters staff, JFCC S&GS will conduct mission area operational-level planning integration and coordination with other USSTRATCOM joint and service components and, as directed, other Combatant Commanders. Headquarters, USSTRATCOM will retain the responsibility for nuclear command and control, execution authority for supported and supporting missions, advocating the desired characteristics and capabilities for the S&GS missions, integrating S&GS into DoD strategic-level planning, and, via direct support from the USSTRATCOM Joint Intelligence Center (STRATJIC), providing intelligence support. At a minimum, the JFCC S&GS will be required to:

- a. Act as the lead integrating JFCC in direct support of the Commander, USSTRATCOM to develop crisis response COAs, provide integrated analysis of the Command's global

mission capabilities, provide execution recommendations for supported and supporting mission tasks, and, through a JFCC S&GS managed Global Operations Center (GOC) that integrates inputs of all components and service task forces, provide the headquarters with situational awareness for all operational responsibilities. Execute Global Strike missions when directed.

- b. Assume operational (OPCON) or tactical (TACON) control of space and missile warning forces for day-to-day and crisis space operations, as directed by headquarters.

Provide continuous space situational awareness and warning and assessment of space attack.

- d. Execute space campaign planning as the Joint Space Coordinating Authority with direct support to other Combatant Commands.

Execute North American Air Defense Command (NORAD) mission support responsibilities.

- f. Support USSTRATCOM mission of providing missile attack warning to other combatant commanders.

- g. Provide continuous situational awareness of assigned forces engaged in ongoing Space and Global Strike operations.

- h. Provide coordinated tasking from the headquarters to other joint components and service task forces, as necessary, for the synchronization of all USSTRATCOM operational and tactical mission planning and execution needs.

Support the coordination of operational logistical requirements of USSTRATCOM supported plans, to include operational logistic support to nuclear forces.

Integrate capabilities, via the GOC, to support the headquarters responsibilities for nuclear force command and control and nuclear force execution.

- k. Coordinate and maintain tactical level intelligence, as necessary, to support the operational needs of space and global strike components. Provide priority intelligence requirements (PIR), requests for intelligence (RFI), intelligence production requirements and intelligence collection requirements to STRATJIC for tasking, deconfliction, and accomplishment.

Establish a relationship with mission area experts in the applicable regional commander's Standing Joint Force Headquarters (SJFHQ) to provide operational support for space and global strike capabilities. This relationship will include the training of space and global strike support in SJFHQs, as required.

- m. Support USSTRATCOM-led efforts to create and maintain strategic-level OPLANs. Support development and coordination of OPLANs, CONPLANs, FUNCPLANs, and

SUPPLANs as directed by headquarters. Support other combatant commands with space and global strike operational planning and execution, as directed by headquarters.

- n. Assume operational control (OPCON) or tactical control (TACON) of global strike forces (kinetic and non-kinetic), as directed. This includes day-to-day management of nuclear forces through existing service task forces.
- o. Report operational readiness assessment of assigned mission areas, as required by headquarters.
- p. Maintain coordination with geographic and functional combatant commanders to support ongoing and future operational requirements for USSTRATCOM space and global strike capabilities.
- q. Provide support for Headquarters USSTRATCOM and other geographic and functional combatant commanders exercise, wargames and experimentation requirements. Integrate and synchronize efforts with USSTRATCOM Training and Exercise Division (J37).
- r. Support headquarters development of space and global strike mission research, and development and advocacy of capability needs for the Joint Capabilities Integration and Development System (JCIDS) process.

**4. AUTHORITIES:** Commander, USSTRATCOM will supervise the exercise of authorities delegated in this directive. The Commander, JFCC S&GS may further delegate authorities as necessary. The Commander JFCC S&GS is assigned the following authorities:

- a. Coordinating Authority for planning and execution of space and global strike missions.
- b. Operational Control (OPCON) or Tactical Control (TACON) of designated space, missile warning, and global strike forces, as directed.
- c. TACON of JIOC functions that enable the space and global strike mission planning and execution when USSTRATCOM is conducting operations as a supported commander and when JIOC supporting functions must be integrated with other USSTRATCOM global capabilities.
- d. Direct Liaison Authority (DIRLAUTH) between JFCC S&GS and other joint functional and service components, combatant commanders, and agencies, while keeping headquarters informed. JFCC Commanders are encouraged, consistent with DoD rules and regulations, to develop robust coordinating relationships, to include inter-agency and combined forces where required, to enhance operational mission effectiveness.

**5. TASKS:** Commander, JFCC S&GS will:

- a. Develop and obtain approval from the Commander, USSTRATCOM for a JFCC S&GS mission statement.

- b. Develop a detailed Concept of Operations (CONOPS) for the JFCC S&GS and, forward within 30 days of the date of this directive, for approval by the Commander, USSTRATCOM. The proposed CONOPS should include recommendations for management and execution of global strike forces, including nuclear, between headquarters, task forces and JFCC S&GS.
- c. Develop a task handover plan that will facilitate an efficient and effective transfer of functions, as approved in the CONOPS, from the headquarters to the JFCC S&GS.
- d. Organize a JFCC S&GS headquarters to facilitate a rapid and adaptive planning cycle for operational and tactical level execution of assigned missions. Execute command and control of assigned and/or attached forces.
- e. Provide an estimate for initial operating capability of the JFCC S&GS with a goal of NLT March 2005.

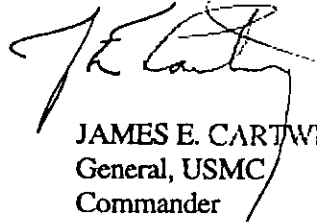
Provide an estimate for full operating capability of the JFCC S&GS with a goal of FOC by 30 September 2006.

**6. MANNING GUIDANCE:** USSTRATCOM will support the manning of the JFCC S&GS through a phased approach to billet migration. HQ USSTRATCOM will provide billets to support initial JFCC operations with a combination of billet transfer and assignment of personnel stationed at HQ USSTRATCOM. The goal will be to man approximately 30 percent of the unfilled billets at the JFCC HQ by September 2005, 60 percent by September 2006 and 90 percent by September 2007. The initial manning support from HQ USSTRATCOM will minimize permanent change of station moves with subsequent manning of the JFCC geographic location requirements being backfilled as personnel rotation permits.

**7. RESOURCES:** Funding to support JFCC establishment will come from USSTRATCOM budget authority or the appropriate service component. The headquarters will support USSTRATCOM military and government service personnel assigned to the JFCC until the JFCC can establish support for personnel assigned. USSTRATCOM funding, when provided, will be based upon command approved plans and funding priorities.

**8. SCHEDULE:** The Commander, JFCC S&GS will coordinate a CONOPS and task handover plan with the headquarters staff and submit to the Commander, USSTRATCOM for approval within 30 days of this directive. The Commander, JFCC S&GS will provide periodic progress reviews at 90-day intervals until full operating capability has been achieved.

9. My POC for this activity is MG Kevin Campbell, USA, Chief of Staff, USSTRATCOM,  
COMM/DSN: (402) 294-2417/271-2417.

A handwritten signature in black ink, appearing to read 'J. E. Cartwright', is written over the typed name and title.

JAMES E. CARTWRIGHT  
General, USMC  
Commander

Copy To:

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